

CABINET

THURSDAY, 25 JUNE 2020

PRESENT: Councillors David Cannon, Andrew Johnson (Chairman), David Coppinger, Samantha Rayner, Stuart Carroll (Vice-Chairman), David Hilton, Gerry Clark, Donna Stimson and Ross McWilliams

Also in attendance: Councillors Taylor, Jones, Hill, Price, Tisi, Bhangra, Baldwin, Singh, Sharpe, Bateson, Knowles, Davies, Bhangra, Del Campo, C Da Costa and Taylor.

Officers: Russell O'Keefe, Adele Taylor, Louisa Dean, Barbara Richardson, Kevin McDaniel, Hillary Hall, Nikki Craig, Duncan Sharkey, Andrew Valance and David Cook.

APOLOGIES FOR ABSENCE

No apologies received.

DECLARATIONS OF INTEREST

None received.

MINUTES

RESOLVED UNANIMOUSLY: That the Part I minutes of the meetings held on 28 May 2020 and 12 June 2020 were approved.

APPOINTMENTS

There were no appointments made.

The Chairman announced that they were in the process of signing off their Covid-19 recovery plans and as part of this there would be an Outcome Engagement Board, a transformation body as a sub-committee of Cabinet Chaired by Cllr Carroll and a recovery reference group to work with our partners to get the economy moving and help those effected; this would be chaired by the Leader and he was pleased to say that this would include a member outside the administration in Helen Taylor. The terms of reference of the groups will be circulated in due course.

FORWARD PLAN

Cabinet considered the contents of the Forward Plan for the next four months and noted the changes made since last published.

CIPFA REVIEW OF GOVERNANCE FINAL REPORT

Cabinet considered the report for information regarding the CIPFA review of governance undertaken during 2019 and early 2020.

The Leader informed that he requested that this item be brought to Cabinet before it goes to scrutiny and any recommendations to Cabinet at its next meeting. As the Leader of Council he felt that it would have been remiss of him not to have introduced this item as it was a damning indictment of cultural and process failure that he would not defend. He believed in sound

financial governance and believed in a culture that got the best out of the organisation, that was fair, open, transparent and wanted a high level of challenge. But that delivered for residents, businesses and visitors to the area.

The Leader apologises that when concern had been raised to the previous administration that their concerns had not been addressed. As a new Member of this council he found it very difficult reading of the report. There seemed to be a cultural failure, undue pressure and blocking those who raised concerns. He would not defend those who were named in the report. The Leader said that under his administration things would be different, bring this report before them was a good example. The organisation was now more open and collaborative in getting things done. It was for scrutiny to raise questions and recommendations from the report. These are now legacy issues and there were focus on the new difficult demands due to C-19.

The Lead Member for Finance and Ascot informed Cabinet that after the May 2019 elections he become Lead Member for Finance and I had expectations regarding the financial information he should receive. Timely and accurate financial information was essential to enable a business to be properly managed and to facilitate appropriate decision making. Frustratingly and unacceptably, this was not made available to me or Cabinet at that time.

He held discussions with the Managing Director and supported his decision for an internal investigation on financial governance by CIPFA and took part in meetings with John O'Halloran, Director Business Advisory and Consultancy at CIPFA, and Peter Robinson.

The initial report on Clewer and Dedworth capital schemes exposed weaknesses in the capital approvals process; no business case had been provided and funds were inappropriately used. This was the draft report reviewed by the Corporate O&S committee in October 2019 and he welcomed their comments.

Following that initial investigation, a structured work programme had been agreed with the Interim CIPFA accountants, Peter Robinson and Terry Neave, who led the finance team on budget monitoring reports and the 2020/21 budget build. This was not a formal review of governance but something much more thorough. Many in the finance team, who are still working for the authority, worked above and beyond as they accepted the task of bottoming out problems that were exposed and learning some difficult lessons.

This period of self-reflection for the organisation had at times been difficult and unsettling; a series of uncomfortable truths about how the organisation had previously run had to be addressed.

It was beyond doubt and clearly set out in the report that there had been cultural problems at the top of the organisation that resulted in the finances being mismanaged. The CIPFA report was a snapshot of a time passed, not our present situation.

CIPFA had identified the need for a robust treasury management strategy; we now have one in place, which is crucial in the management of cash flow and the necessity and timing of borrowing. Problem identified; solution delivered.

CIPFA identified the need for a clear capital strategy; we now have one in place, which sets out a capital approvals and monitoring process. We have also introduced a capital Programme Review Board, which had its first meeting on the 15th June. Problem identified; solution delivered.

CIPFA identified the need for a Medium-Term Financial strategy which set out a framework essential for planning finances in the longer term; this was now in place and was drafted by CIPFA's Terry Neave. Problem identified; solution delivered.

CIPFA identified issues with the S151 officer and personnel; we have now appointed a new full-time S151 officer with a strong track-record in Local Government Finance and have recently hired a new Head of Finance, Andrew Vallence, who comes with a great deal of experience and knowledge. Problem identified; solution delivered.

The Lead Member said that he had always been a supporter of transparency and hoped members agreed that the Budget report to Council and more recently the 2019/2020 outturn report, written under the direction of our relatively new Director of Resources and S151 officer Adele Taylor, were amongst the most transparent financial reports that had yet been produced.

The Council was in a remarkably different place than it was a year ago. Before there was a culture of fear and evasiveness; now we have a culture of openness and transparency. This had been driven by our strengthened officer team and Cllr. Johnson's much different style of leadership. With these in place and the previous cultural shackles removed, he had confidence in the future and believe RBWM could flourish as an organisation. Importantly the organisation must work together to overcome the COVID-related challenges everyone faced and ensured the culture that previously pervaded would not return.

Mr O'Halloran, CIPFA, addressed Cabinet and informed that they were the professional body for finance in the public sector and set the financial standards for local government. The initial piece of work had been undertaken at the request of the council and since then we had worked to help identify the issues within the report. Ex S151 officers had helped undertake the review.

The Deputy Leader of the Council, Resident & Leisure Services, HR, IT, Legal, Performance Management & Windsor informed Cabinet that she welcomed the report as it supported the changes that had been implemented. It was important to challenge and review, under her portfolio best solutions were sought for common goals. She referred to the Braywick leisure centres finance that today would have been under better scrutiny, however pre C-19 it would have been on time and within budget. Examples of other authorities costs for leisure centres were provided. Pre C-19 the centre was due to bring in £3 million of revenue. The new centre was also more sustainable. Praise was also given to the excellent work undertaken by the libraries and customer services team. The new working model introduced by IT had also demonstrated its value under the current difficult times. This report allowed us to move forward and face challenges face on.

The Lead Member for Housing, Communications and Youth Engagement reiterated that the report was damning and showed failures from the top of past administrations. Issues had been raised against past administration and scares were held. For him within the housing team were things were going wrong were identified and the Homelessness strategy report would demonstrate improvements. Cross party working was important to address issues the council faced today.

The Lead Member for Planning and Maidenhead informed that he had been a cabinet member for the longest time from those here today. The then Cabinet members could only make decisions on the facts presented and this report showed that they had not been at hand at the time. This was above finance it was about culture. He gave examples of the work he had undertaken but explained that the then Leader main priority was delivering low council tax, his concerns had been overridden. His main concerns was for the people in the borough. The new Leader was in a different place with collective responsibility and working.

The Deputy Chairman of Cabinet, Adult Social Care, Children's Services, Health and Mental Health informed that he welcomed the report and commended those who commissioned it and brought it forward. There was now a new leader and culture in place. There have been excellent examples of compassionate, open leadership in place within Cabinet, there have been good reviews on the Council and an excellent response to the current C-19 pandemic. The transformation programme had been imbedded in Adult services ad was showing results

in children's services, they would put council tax up to support these. He welcomed chairing the new sub-committee mentioned earlier by the Leader.

Mr Hill addressed Cabinet as a member of the public and said that CIPFA said that challenge was a good thing, which he felt was a shame they had to, he was concerned that the report said officers did not live up to a standard that was required, he felt that they brock the law. The level of debt was questioned, how fraud could not have been identified without record of financial management. He mentioned concerns raised by CIPFA to the external auditors and felt the Managing Director should have acted upon these. All unlawful payment from tax payers money should be investigated. He mentioned that governance issues had been reported to the monitoring officer but questioned if they had been listened to. The cost of the leisure centre was questioned. There seemed to be no separation of powers between officers and Members.

The Leader thanked Mr Hill for his comments and hoped the discussion at overview and scrutiny would look at these issues.

The Lead Member for Environmental Services, Climate Change, Sustainability, Parks and Countryside informed that she was a new councillor and thus brought a new approach. The culture when she joined was very difficult and different to what it was today. She referred to the environmental challenge that had cross organisation and party working.

Cllr Jones addressed Cabinet and said that we were now hearing that past Cabinet Members were not in favour with the then culture and that this was new to her. She had raised concern for many years and felt the views of all councils member should be heard. Corporate O&S had already requested the report and she wanted reassurance that opposition member would be listened to in future when concerns were raised. The Leader responded that he would listen to all member, they may not always be agreement, but he would listen.

Cllr Del Campo thanked the Leader for the apologies of the past and asked that his administration would not hinder members speaking at Council and how his group used the whip. The Leader responded that this meeting would not be used as a post-mortem of Tuesday's Council meeting and would not comment on some members comments. He wanted a more professional and business like use of council meetings. Amendments should be shared before meetings and this was discussed with the managing director.

Cllr Price said that with regards to section 3 of the report regarding Clewer and Dedworth that the previous Member was not named and that the reference to this ward member did not apply to the current ward members that covered the area.

Cllr Sharpe said that the report did not reflect on the council and was disappointed to see the findings. It was good that things had changed and the new administration provided the opportunity for collaborative working.

Cllr Walters said that he had raised issues within the past administration and the report showed issues that existed. Disagreeing with the then leader did not end with good outcomes for him. Good to see a different style of leadership.

Cllr Bhangra thanked the new administration for the new open style of leadership especially given the new crises we face. The errors of the past should be used as a benchmark and he that the Lead Member responsible for adult social care for all his work.

Cllr Werner thanked the leader for his apologies for the issues within the report. He questioned that progress on governance was being made there were a number of issues that needed improving. What will the leader do to bring everyone together for the borough, how will governance be monitored he suggested a sub group of the Corporate O&S Panel and he asked if the Leader would remove Cabinet Members from the previous administration.

The Leader thanked Cllr Werner and said that a legally balanced budget had been set at the start of this year, that was robust and set with CIPFA. If not for C-19 it would be a balanced budget with difficult decisions taken alone. All authorities were dealing with the current difficult situation. With regards to his Cabinet he mentioned that they had his full confidence, that he had very high standards for them and for his Group that was not disappointingly used by other groups. Cabinet were delivering with a positive agenda.

The Leader summed up that the report was providing a review of the past, that there had been lessons to be learnt and actions applied. The culture has been and will continue to change. He said he had apologies for the past but would not apologies for the work being undertaken by the current administration and gave examples of work being under taken under every portfolio. He supported his Cabinet and administration.

Cabinet noted the report.

CABINET MEMBERS' REPORTS

A) BOROUGH-WIDE DESIGN GUIDE SUPPLEMENTARY PLANNING DOCUMENT REGULATION 14 ADOPTION

Cabinet considered the report regarding the proposed adoption of the of the Borough-wide Design Guide.

The Lead Member for Planning and Maidenhead informed Cabinet that in February 2019 a regulation 13 was conducted on the Borough Wide Design Guide. The guide defined what we meant by high quality design that would build high designed quality. 62 comments were received. Adoption of the guide will held planning and help secure more sustainable development. This is not a SPD for climate change that is more important, a concept of place has been introduced. We wish to move to the adoption of the document.

The Lead Member for Finance and Ascot informed that this was a long awaited and important document. It was important that developers look at the document and follow the guidelines to aid their applications. This will be welcomed by developers and those impacted by development.

Cllr Tisi reported that it was a positive report but wanted to refer to principle 6.2 of the guide that talked about the commitment to plant trees. Only committed to plant 76 trees this year, she had been informed that RBWM would not be applying to the tree fund but neighbouring authorities had. Is there a risk of having admirable ideas that are not carries out. Cllr Stimson replied that the application to the urban tree fund had been submitted.

Resolved unanimously: That Cabinet notes the report and:

- i) **Approves the adoption of the final Borough-wide Design Guide Supplementary Planning Document set out in Annex 1.**

G) 0-19 INTEGRATED FAMILY HUB MODEL COMMISSIONING INTENT.

Cabinet considered the report that sought approval in principle for the preferred early help model of integrated Family Hubs.

The Deputy Chairman of Cabinet, Adult Social Care, Children's Services, Health and Mental Health informed Cabinet that this was the same decision brought to Cabinet in April 2020 and returns following the 'call in' and accepted comments. The item had always been on the forward plan for Cabinet to consider. It was reiterated that this was a decision for the principle

of an integrated family hub model and not the closure of centres. Section 3 of the report was mentioned as it contained the O&S Panel's recommendations which were read out as follows:

1. It be noted that the Head of Law had reviewed the Cabinet's decision made on April 30th, what had been said at the Overview and Scrutiny Panel meeting on May 14th, and the reasons for the call in, and had concluded that the decision complied with the law and did not conflict with the Council's Access For All policy;
2. The Cabinet paper of April 30th will be brought back to Cabinet in June setting out a consultative pathway;
3. The results of a further consultation process and recommendations for a decision will be brought to the Cabinet in July or August.

It was agreed at Cabinet on 28 May 2020 that the report be brought back to this Cabinet meeting.

The Lead Member for Housing, Communications and Youth Engagement reported that members had looked into the report in detail and that it was important part of our transformation work. He reiterated his desire for the community to come forward for the use of any buildings that may become available and the delivery of universal services delivery with our partners.

The Director of Children's Services said that the report had been re worked to provide clarity that was lacking in the original report regarding consultation and how to take this forward. They had looked for advice on undertaking consultation during C-19 but this was not something the organisations had experienced so they looked at best practice to bring ideas forward. The proposed consultation was longer than that proposed by O&S.

The Lead Member thanked O&S for reviewing the revised report, passing comments and agreeing with the contents.

Mr Bermange said that as the speaking rights for the public were stronger than those of non-Cabinet members he felt compelled to speak tonight. He did not believe that the required 28 days notice had been given to this item on the forward plan, it missed the statutory deadline and he disagreed with the legal opinion that the decision that it was on the forward plan from the original date. He felt that the name of the report and description had changed, that the item was not listed on the forward plan at Cabinet on 28 May 2020 and he wanted to ask if this decision was worth the risk given judicial review. He was pleased to see the changes made by the concerns raised by O&S but are we expected to waist £200.000ponds when process had not been followed. It was important to have universal provision through children centres.

The Leader thanked the speaker and felt his perseverance did the Liberal Democrats proud. He asked officer or Lead Member wished to respond.

The Lead Member responded that this was the same decision being brought back to Cabinet and has remained on the forward plan.

The Managing Director informed that legal advice had been taken on the issues raised and the monitoring officer had informed that she was satisfied that the process was correct. There would always be legal risks but it was also not possible to have the item on the forward plan presented to Cabinet in May as this had been produced according to legislation prior to Cabinet considering the call in recommendations.

Cllr Tisi reported that she welcomed the new report and that future consultation will inform what was a risk. It was good to see the notification to terminate building leases had been removed. The Lead Member thanked Cllr Tisi for being part of the O&S meeting that looked at the report as well of the ideas from Cllr C Da Costa.

The Leader reported that he endorsed the report, they had engaged and listened and modified as required. There were limited speakers tonight which he took as a sign of support.

Resolved unanimously that: Cabinet notes the report and:

- ii) Agrees in principle to the preferred model of integrated Family Hubs.**
- iii) Agrees in principle for the Family Hub model to prioritise services for children, young people and families most in need.**
- iv) Agrees to a second stage of public consultation which will seek views on the proposed implementation of the Family Hub model at a local level. The final model will then be developed, based on this consultation, and brought back to Cabinet in October for the final decision.**

B) REFRESHED HOMELESSNESS STRATEGY ACTION PLAN INCLUDING NAME CHANGE

Cabinet considered the Cabinet report regarding the approval for a refreshed action plan for the homelessness strategy and changing the name of the strategy to Homelessness & Rough Sleeping Strategy.

The Housing, Communications and Youth Engagement informed Cabinet that the authority had gained international condemnation due to homelessness particular in Windsor. This challenge was overcome and a new strategy was being implemented. The report showed areas of success and what else was planned. The action plan was due to be refreshed and will be refreshed on an annual basis if required. The change in name was to ensure clarity that the policy was to help those who were homeless or facing homelessness. Consultation events had been held with our partner agencies and members. Comments received had been included with the report. An updated equality assessment had also been included. The failures of two years ago had been addressed. A new scorecard had been introduced and further work would be undertaken with our partner organisations.

The Head of Housing and Environmental Health reiterated what had been said about changing the name to widen the scope of the policy and work already being undertaken. New actions to be delivered had been included.

The Leader said that we had come a long way from two years ago another strong piece of work setting aside legacy issues.

Deputy Chairman of Cabinet, Adult Social Care, Children's Services, Health and Mental Health reported that this was a crucial and important subject area. It was important to continuously update the strategy. Prior to C-19 he had visited John West House with the Lead Member and the primary care lead. It was excellent to get direct feedback and positive views from the establishment. The current pandemic had provided challenges. Homelessness could not be viewed in isolation there were other areas such as addiction and mental health that needed support and the pathways provided this.

The Deputy Leader of the Council, Resident and Leisure Services, HR, IT, Legal, Performance Management and Windsor said she also endorsed the paper there were brilliant organisations in Windsor and she was glad to see them working with the council. C-19 showed how well we can work together when we pulled together.

Cllr Singh asked if the complete quality impact assessment on the slide should have been the completed equality impact assessment as raised by Cllr Baldwin and his concerns raised at

O&S. it was confirmed that the name should be changed and that the impact had been reviewed since scrutiny and the groups raised were not impacted.

Cllr Price welcomed the robust discussion at O&S on this. She said that the cooperation with partners was critical and wanted to know if the Bret Foundation had been contacted. More Than a Shelter wanted to know if their services were too be required so they could start planning for this winter. NRPF category of people who could not claim benefits, she asked if this was an issue within the borough and if they were treated differently. The Lead Member replied that he agreed that partnership working was important and that he would be contacted the Bret Foundation. With regards to More Than a Shelter and NRPF the Head of Service replied that as part of the pathway they were supported with an initial assessment and stage one accommodation if required. She was looking at if More than a Shelter would be required but this had been affected by C-19, numbers were coming down and the additional shelter provided by them may not be required, she would be contacting them.

Resolved unanimously that: Cabinet notes the report and:

i) Approves the refreshed homelessness strategy action plan and the name change to Homelessness & Rough Sleeping Strategy.

C) APPOINTMENTS TO OUTSIDE AND ASSOCIATED BODIES

Cabinet considered the report regarding the appointment of representatives to serve the Council on a number of associated and outside bodies.

The Leader of the Council and Chairman of Cabinet, Business, Economic Development and Property reported that this was an annual report with the proposed appointments contained at appendix A.

Cllr Larcombe asked why it was felt necessary to replace him on the Regional Flood and Coastal Committee. He represented a flood ward and has been involved with flood issues since the 1980's and have experience in blocked water courses that had not been looked after. The River Thames scheme was looking for a contribution from the Royal Borough towards its funding, he had put this question repeatedly and wondered if this was why he was being replaced. In response the Leader said that it was not due to him asking questions regarding the funding. The feedback received from the organisation was that they were looking for a more strategic approach going forward. He welcomed Cllr Larcombe's continued work on the Flood Liaison Group.

Resolved unanimously that: Cabinet notes the report and:

- v) Appoints representatives to serve on the organisations listed in Appendix 1.**
- vi) Delegates authority to the Head of Governance, in consultation with the Leader of the Council and Leaders of the Opposition Groups, to fill any ad hoc vacancies that might arise through the year from nominations received or make any changes to appointments as required.**
- vii) Requests the Democratic Services Team Manager to contact organisations as identified as being suitable to have a reduced or no council representation, to seek feedback on the proposal.**
- viii) Following receipt of feedback, delegates authority to the Democratic Services Team Manager, in consultation with the Leader of Council, to permanently reduce council representation on specific associated and outside bodies as appropriate.**

D) Q4 AND END OF YEAR PERFORMANCE REPORT

Cabinet considered the report regarding the year end performance report.

The Deputy Leader of the Council, Resident and Leisure Services, HR, IT, Legal, Performance Management and Windsor informed Cabinet that there were 43 key measures aligned to the strategic objectives in the Council Plan 2017-21. There were 22 measures that had been identified as being of particular strategic importance and these were reported to Cabinet at the end of quarters two and four.

Of the 22 measures 14 of the measures met or exceeded target, 5 measures fell just short of target, although still within the tolerance for the measure and 3 measures were out of tolerance and require improvement. These three 'Red' measures were:

- Delayed transfers of care rate (per 100,000 pop.) attributable to RBWM.
- Percentage of children subject to a Child Protection Plan for 2+yrs on ceasing
- No. homeless households in temporary accommodation.

The report also gave a brief overview of key activities and milestones achieved by the council in the second half of the year that would not be picked up by performance indicators, for example the Children's Services Ofsted report, reaction to C-19 and the excellent work by Customer Services keeping residents informed.

The Director of Adults, Health and Commissioning reported that this was the yearend report with in-depth scrutiny by members being undertaken. The format of the report had remained stable and gave a good balance of performance and activities.

Resolved unanimously that: Cabinet notes the report and:

- ix) Notes the Q4 and End of Year Performance Report in Appendix A.**
- x) Requests relevant Lead Members, Directors and Heads of Service to maintain focus on improving performance.**
- xi) Delegates authority to Directors in conjunction with Lead Members to amend and confirm the Strategic Performance Management Framework for 2020/21.**

E) DESIGNATION OF THE COOKHAM NEIGHBOURHOOD AREA

Cabinet considered the report regarding the designation of the Cookham Neighbourhood Area.

The Lead Member for Planning and Maidenhead informed that this administration supported neighbourhood planning and as mentioned at Council he had been involved in the first neighbourhood plan. Council had been asked this week to adopt a plan that was at the end of the process and was surprised that 13 members did not vote for the plan that supported localism.

This report was at the start of plan making and defined the area, after consultation, that was the same as the parish council boundary. There had been only been one objection, from John Lewis, who wanted their sites excluded. They are both in the green belt and it was felt it would be wrong to exclude the sites.

The Lead Member for Transport and Infrastructure informed that he endorsed the great work done. This may be the start of the process but a lot of work had already been undertake. Cookham had a design statement in place to guide planning, the formation of a plan would enhance this and further help planning decisions.

The Lead Member for Public Protection and Parking informed that it was great to see communities coming together and having their views heard at planning.

Cllr Brar said that she was pleased to see the report and endorsed it. In 2008 there was a Cookham Plan that was shelved and the design statement was produced. Bisham Parish Council did not want to join this plan as they wished to produce one of their own. She wished the village to be protected.

Resolved unanimously that: Cabinet notes the report and:

Approves the neighbourhood area designation for the parish of Cookham, with the boundaries shown in Appendix B, co-terminus with the Parish boundary.

F) TREASURY OUTTURN REPORT 2019/20

Cabinet considered the report that updated Members on the delivery of the Treasury Management Strategy approved by Council on 26th February 2019 and confirmed the treasury outturn position as at 31st March 2020.

The Lead Member for Finance and Ascot informed Cabinet that the report presented a review of the Council's financial investment portfolio at the 31st March 2020, a review of the Council's borrowing strategy 2019/20, a review of the compliance with the council's prudential limits for 2019/20, an economic update for the financial year and compliance with the Treasury Management Strategy statement.

Cabinet were informed that as para 3.1 stated the objective of treasury management was the security of investments whilst ensuring cash was available to run the business which was an exceptionally important part of financial management.

RBWM manages Local Economic partnership funds and as a consequence of LEP payments being lower than expected and COVID related funding from government our invested funds are higher than anticipated. Paragraph 4.1.5 showed this to be over £51 million and the table indicates where this was invested. These are all counterparty's listed on page 277 in Appendix C.

When investing, our benchmark return was 0.25% above bank rate. In 2019/20 the target was exceeded by 0.03% but with bank rate at 0.1% and interest rates at an all-time low and beating this may be a challenge in 2020/21.

Paragraph 4.1.8 explained that long term debt was unchanged. 4.2.1 showed short term debt to be £167.5 million. However, in looking at the budget report to Council in February 2019 this was about £20M above the projected level of borrowing. The reasons were a loss of income from the Ray Mill Road development and the understanding that we would be retaining just £19M of LEP funds. This would have an impact on the revenue budget and will be considered in a revised Medium-Term Financial Strategy.

The Treasure report was written by Ryan Stone, a relatively new and promising recruit to the finance team. It was important that we develop our staff and reports be more analytical.

The report notes that the Council was within the operational boundary and authorised limits for borrowing. Long term borrowing was shown on page 378. Our Treasury consultants Arlingclose provided an economic assessment on page 379. This come as part of the agreement and is given to all clients. At the present time any economic assessment was out of date the moment it was printed.

Resolved unanimously that Cabinet notes and approves the annual Treasury Outturn Report 2019/20.

LOCAL GOVERNMENT ACT 1972 - EXCLUSION OF THE PUBLIC

RESOLVED UNANIMOUSLY: That under Section 100(A)(4) of the Local Government Act 1972, the public were excluded from the remainder of the meeting whilst discussion took place on the grounds that they involved the likely disclosure of exempt information as defined in Paragraphs 1 and 3 of part I of Schedule 12A of the Act.

The meeting, which began at 6.15 pm, finished at 9.05 pm

CHAIRMAN.....

DATE.....